

United Nations Development Programme

Setting up the governance for the programme

Guidebook

December 2022

How to structure the Pathways governance

Governance

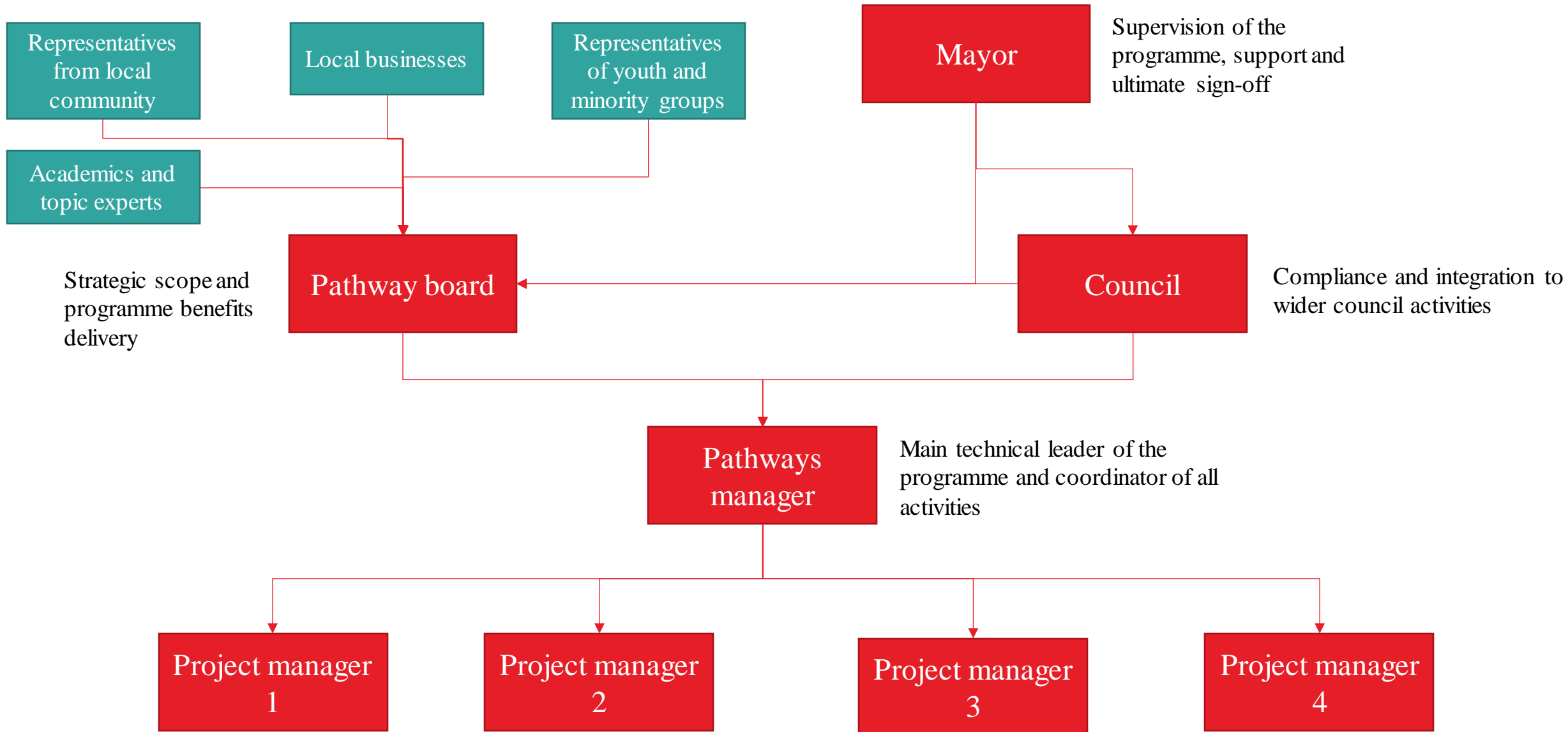
Governance is the set of policies, regulations, functions, processes, procedures and responsibilities that define the establishment and management of projects. Governance is how you control the Pathways programme and make decisions. Each Group or individual has a Terms of Reference (ToR) to make clear their:

- Authority, including delegated financial sign off for contracts or changes
- Accountability (what is their job and what needs to be deferred to others)
- What inputs they receive and from whom
- What outputs they provide and to whom (progress reports are key to allow groups like the project board gain confidence and make decisions)

Some of these governance groups may be established already, such as the local council, whilst others will need to be set up for the programme. This should be done at the start of the programme, before any decisions are made, or work undertaken, to ensure that you get off to the best possible start.

Who should be on the Sustainable Economic Pathways Board?

Membership of Sustainable Economic Pathways Boards should comprise of a private sector chair, all tiers of local government for the geography of the municipality, the Local Enterprise Partnership, local businesses and investors, community/local voluntary community sector representatives, and any other relevant local organisations such as FE colleges or Clinical Commissioning Groups.



Taskforce helping the Pathways manager in going through different steps of the plan and leading on specific projects that will come out of the plan

ARUP