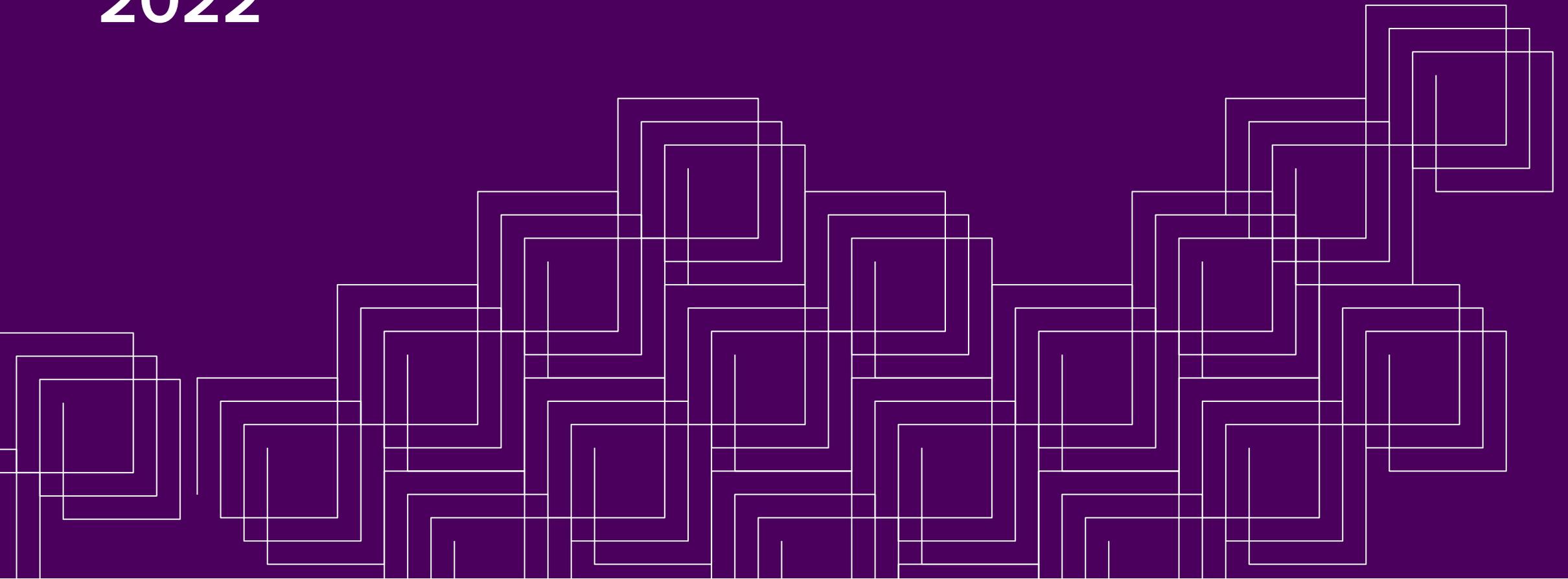


Reimagining ways to Decide, Design, and Deliver

UNDP RBAP Strategic Foresight Week 2022



UNDP of The Future

The goal

What the goal entails and RBAP Strategic Foresight objectives

The tools and skills needed to get there

ANTICIPATORY

LEADING INTEGRATED GLOBAL GOVERNANCE

WORKING WITH GOVERNMENTS ACROSS DOMAINS

Skills?

Capabilities?

Offers?

Horizon Scanning

Reimagining Development

Policy Briefs

Foresight Playbook

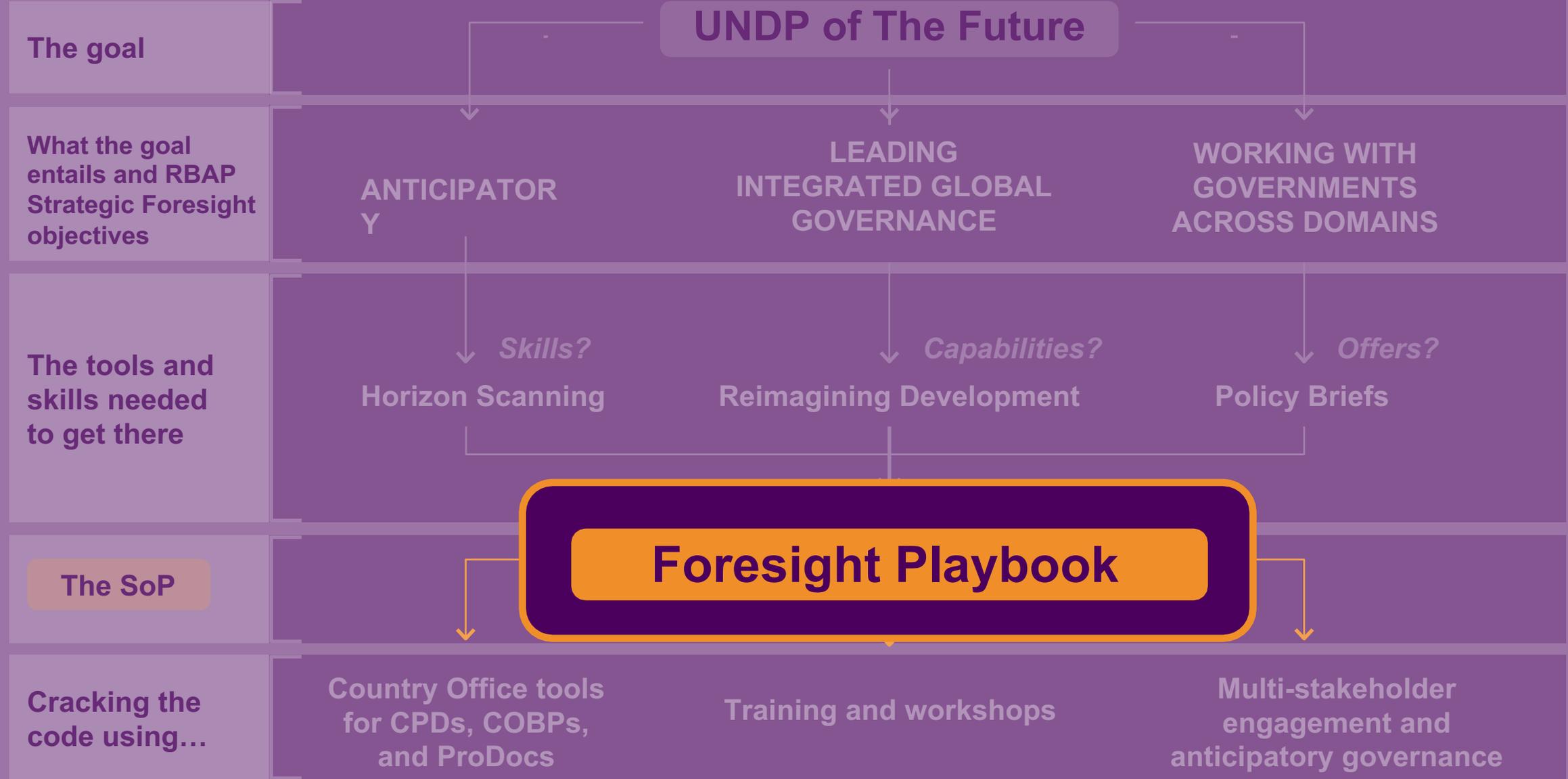
The SoP

Cracking the code using...

Country Office tools for CPDs, COBPs, and ProDocs

Training and workshops

Multi-stakeholder engagement and anticipatory governance



Reimagining ways to Decide, Design, and Deliver

UNDP RBAP Strategic Foresight Week 2022 DAY 1

DECIDE: Foresight for Strategy & Planning

SESSION 2

19 Jan 8PM – 9:30PM

Bangkok

18 Jan 8AM –

9:30AM

New York

FORESIGHT PLAYBOOK

Investing in CO Foresight Champions

This experiential 101 session will also launch a teaser of our Strategic Foresight Playbook toolkit. **We will discuss the following questions:**

- “What makes a country office anticipatory?”
- “When to use foresight and how it links to CPD, policy and programming cycles?”
- “How do we integrate foresight into our work”
- Including examples of tools
- “How does the playbook help achieve the UNDP of the Future?”



[Moderator]

**Nicola
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Head of Digital
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Foresight Learning Consultant,
UNDP RBAP

3 Key Takeaways

- Addressing new development demands requires a UNDP that is anticipatory in its outlook - especially in strategy/programme design and development.
- The foresight playbook is one of the foundational pieces required to build the internal capabilities needed for a future-focused, anticipatory UNDP.
- The playbook provides access to materials to improve the anticipation capability of UNDP personnel to use foresight for strategy/programme design and delivery.

3 Key Takeaways

- Foresight is a systematic way of exploring the future to anticipate changes and develop actions to minimising anticipated risks or maximising opportunities.
- Foresight helps us to act in the present to shape the future that we want.
- To be truly future-fit, an organisation or team must build the capability to effectively anticipate the future and use the insights to inform strategy, policy and programme design and delivery.

3 Key Takeaways

- Becoming an anticipatory UNDP involves intentionally designing strategies to apply foresight and anticipatory decision making tools to programming and decision making.
- Foresight can be applied within the UNDP in designing strategic plans, informing selection of new pipeline programming at prodoc stages, exploring direct and indirect impacts of current projects, assessing programme risks and opportunities, and in creating anticipatory governance offers to governments and partners.
- In addition, it can be used to explore emerging issues in the UNDP signature solutions and to adapt strategies and programmes working towards effectively addressing them.

How do we integrate foresight into our work?

Pre-analysis modules focus on defining the scope and boundaries of a foresight process; stakeholder mapping and selection that ensures diversity and inclusion (answering the question whose future or whose vision of the future is being accommodated?); defining time horizon.

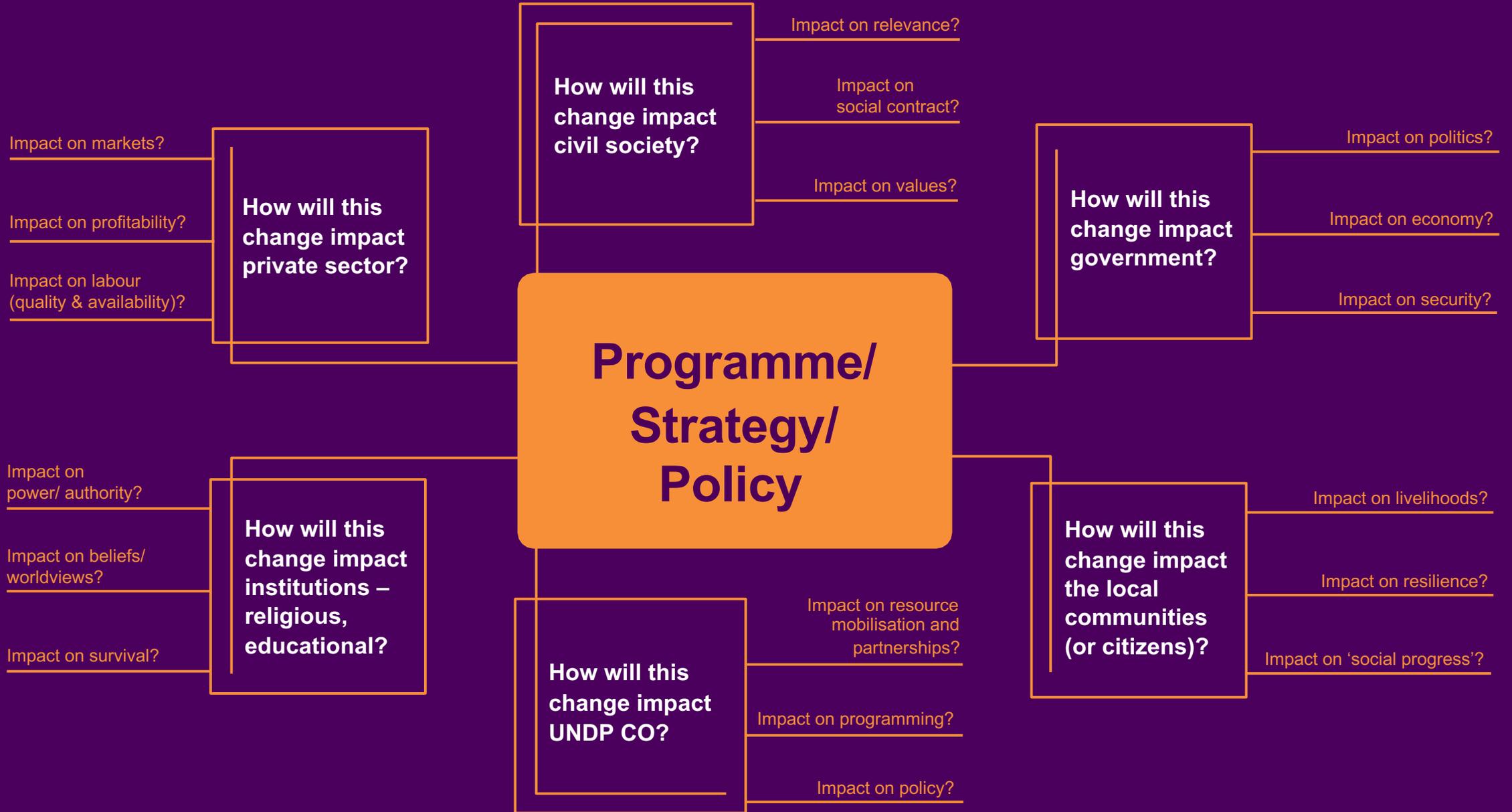
Pre-Analysis Modules

Core Modules

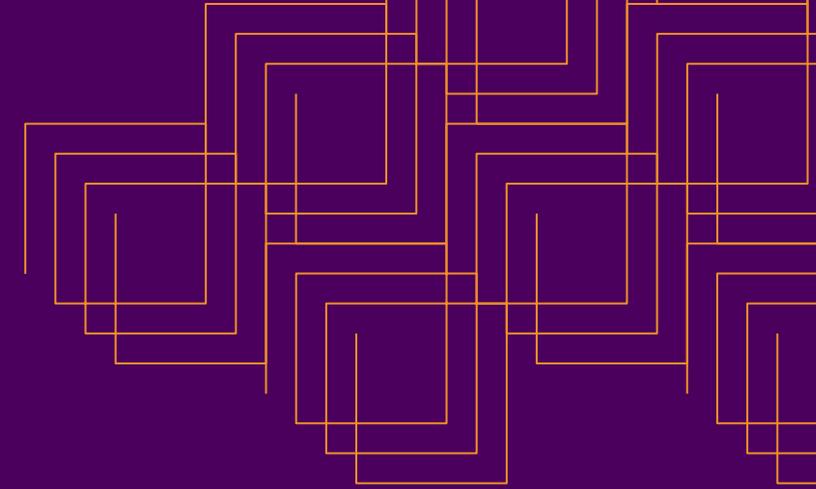
Post Analysis Modules

Post-analysis modules focus on the reporting and strategic communications of foresight processes and analyses; translating foresight output to action through effective engagement with stakeholders; effective evaluation of foresight processes by framing the right questions and using the right indicators; and the sustainability and the institutionalisation of foresight and anticipatory decision making capability building platforms within the UNDP (promoting a structure that enhances the use foresight).

This is the section that focuses on the main foresight on the tools and methods. Different modules that expatiate on core foresight tools/methods and when they can be used within UNDP strategy, policy and programme design and delivery.



When to Use Futures Wheel in the UNDP Programming Cycle



UPDATING AND

REVIEWING MULTI-YEAR

Exploring the potential direct and indirect impacts of a strategy, policy or programme; or the likely implications of an event or emerging issue on the delivery of a programme - and implementation of a policy or strategy.

DEFINING PROGRAMMES

PRIORITIES AND

Elaborating risks and opportunities that could impact - promote or impede - the ability of a programme to achieve results and priorities in a more detailed level, and the partnerships needed for effective delivery and sustainability.

RISK ASSESSMENT

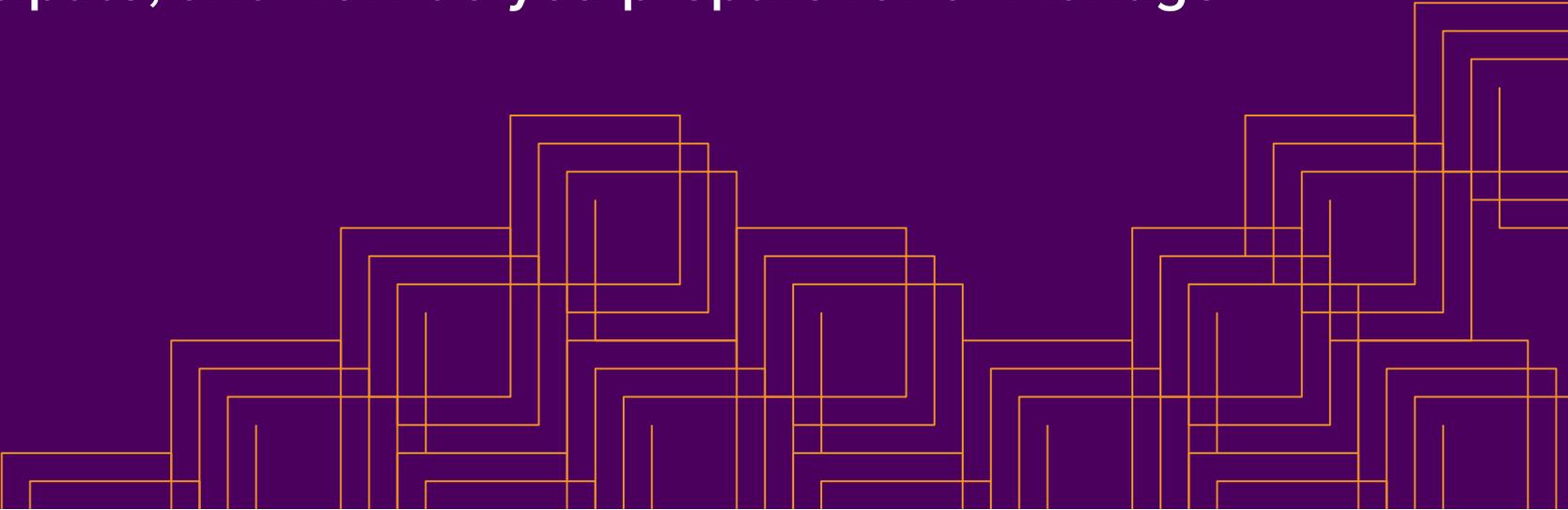
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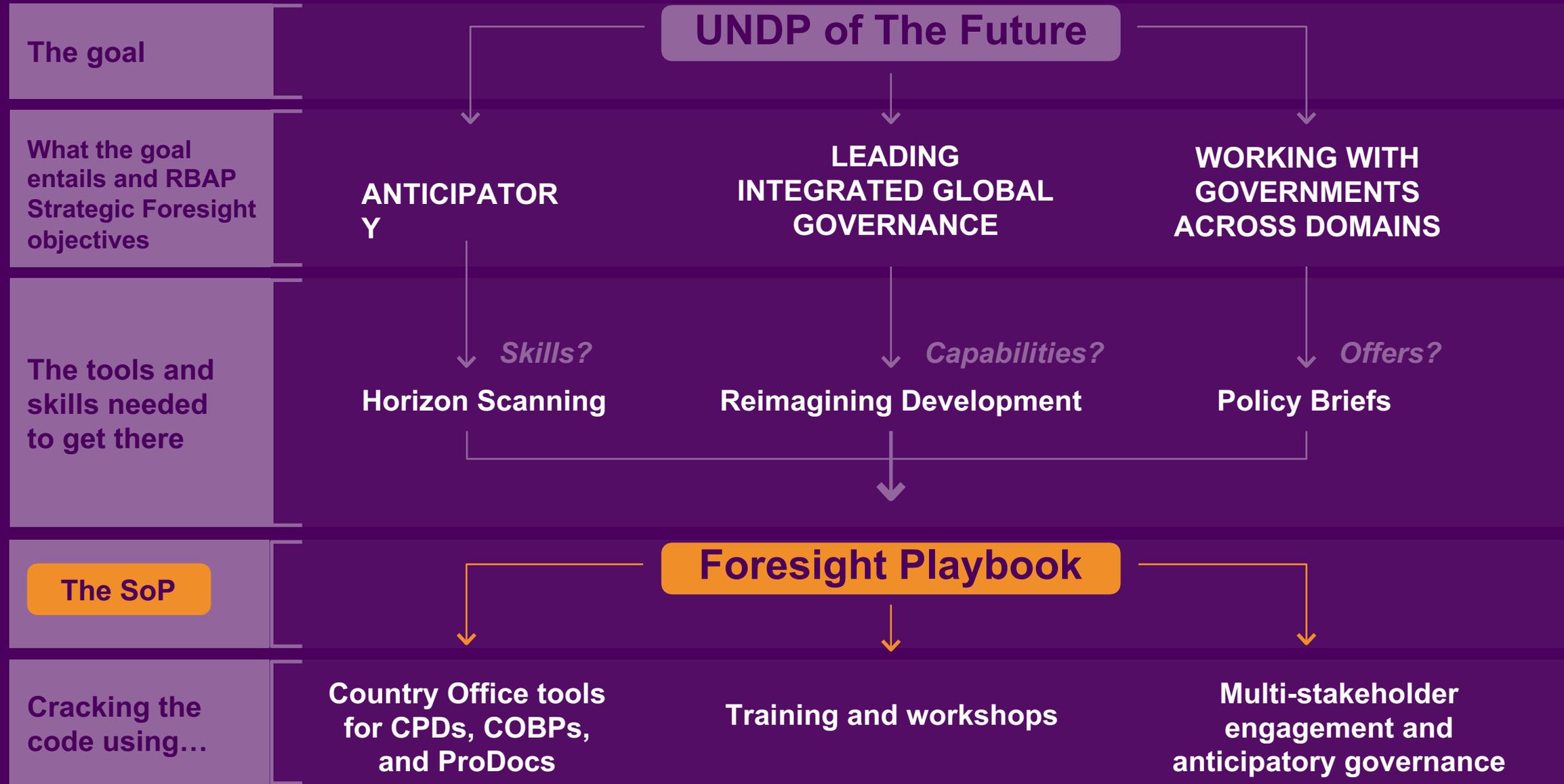
Elaborating risks and opportunities that could impact - promote or impede - the ability of a programme to achieve results and priorities in a more detailed level, and the partnerships needed for effective delivery and sustainability.

Quick Exercise

- Identify and select a trend or event that is expected to influence the work of your CO or unit, or a strategy or programme you are planning to implement.
- Select one of these stakeholder profiles - government, civil society, UNDP (with further sub-filter from the lens of internal roles e.g. finance, partnerships, strategic communications etc.). Brainstorm and explore the impacts from the perspective of the stakeholder you have selected.
- Usually then, we explore further out the implications of the impacts you have just brainstormed to come up with the second, then third order impacts

Questions to Consider

- a) What new insights did you generate from this exercise?
 - b) What do you do in a situation where one of the likely impacts (direct or indirect) of your strategy, policy or programme is expected to go against the interest of one of your key stakeholders and partners - government, civil society, private sector etc.?
 - c) What other likely risks or opportunities (for your programme, strategy or policy) can you anticipate, and how do you prepare for or manage them?
- 



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2022 sessions on Zoom

<https://bit.ly/ForesightWeek>



Find session materials,
recordings and more

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THANK YOU!